









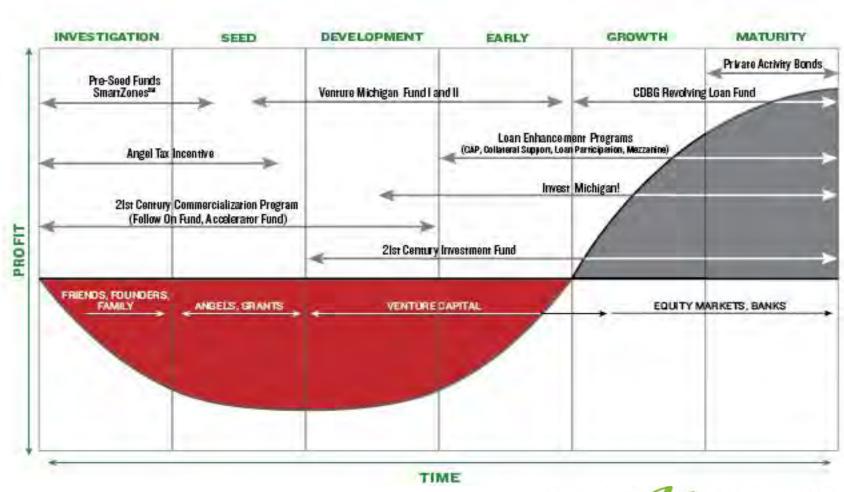


# Creating a Continuum of Capital

Capital Markets Team



## The Capital Lifecycle





OLD FUNDING MODEL	NEW FUNDING MODEL
<ul> <li>Sector specific</li> <li>Investment decisions made by public sector</li> <li>Terms designed by the public sector</li> <li>Administration performed by public sector</li> <li>Default risk – 100% public sector</li> </ul>	<ul> <li>Sector agnostic</li> <li>Investment decisions made by private sector</li> <li>Terms designed by the private sector</li> <li>Administration performed by private sector</li> <li>Default risk shared by public and private sectors</li> </ul>

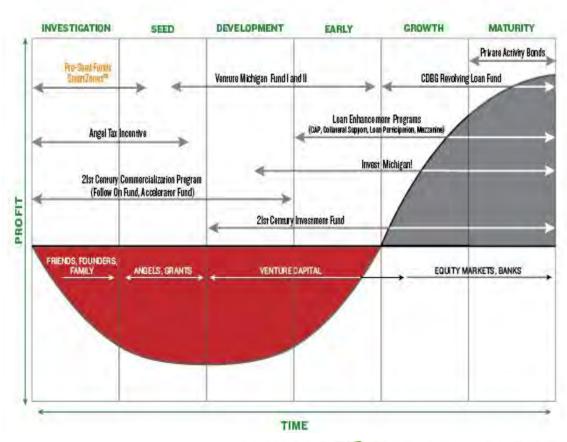
#### **Program Development Criteria**

- 1. Is there a clear inefficiency in the market and a public benefit in addressing the need?
- 2. Can a small amount of properly structured state dollars create enough leverage to have a meaningful impact on the problem?
- 3. Can the state's capital be deployed by expert, private sector decision-makers whose interests are aligned with the state?



#### **Pre-seed Funds**

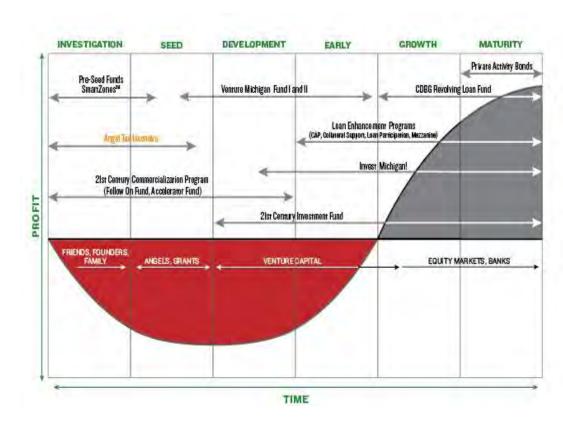
- Over \$40 million allocated to multiple organizations, including:
  - Spark
  - Automation Alley
  - o BRCC
- Minimum 1 to 1 match, up to \$250,000
- Over 60 investments to date





#### **Angel Investment Incentive**

- Tax Credit program expired 12/31/2011
- Staff currently developing replacement program





#### **Early Stage Venture Funding**

#### 1. Accelerator Funds

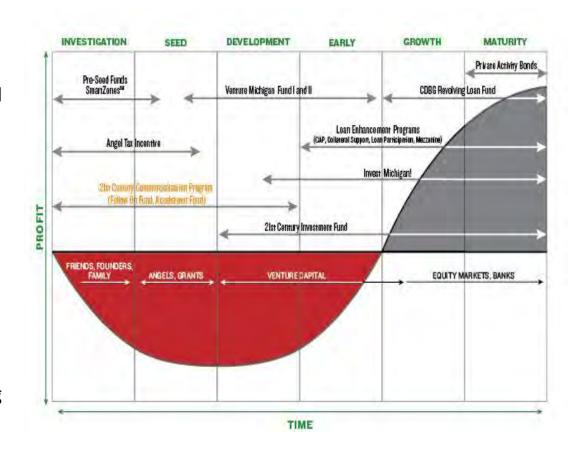
- Michigan Accelerator Fund
- Huron River Ventures

#### 2. Venture Development Fund

 \$9 million allocation to fund 4 new venture funds in MI

#### 3. Venture Match Fund

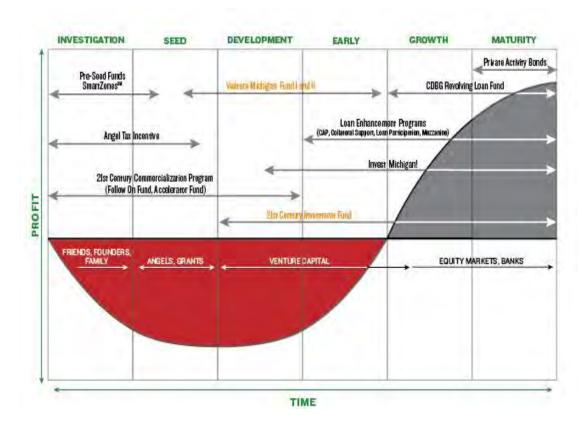
 Match up to \$500k on qualified venture financing round





## 21st Century Investment Fund Venture Michigan Fund

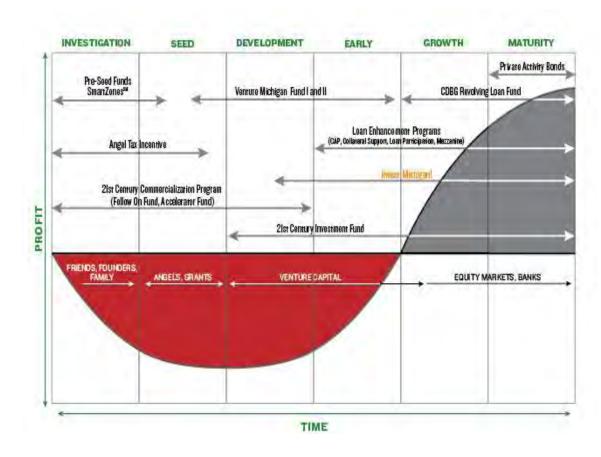
- \$300 million to VC, mezzanine, and private equity funds
- Over \$600 million in private leverage
- Fund of Fund structure
- Managed by Credit Suisse





#### **Invest Michigan**

- \$300 million Pension Fund Investment
- 3 Distinct strategies
- Growth Stage Companies
- Return Driven





## **Subordinated Debt Programs**

#### Grow Michigan

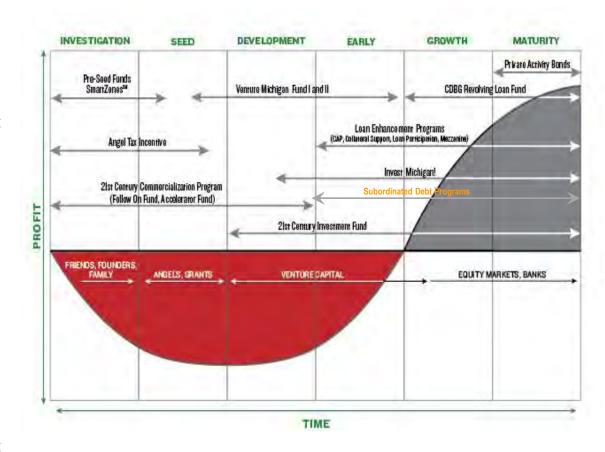
- \$60 million targeted fund
- Primarily bank investors
- Growth-Oriented Operating Companies

#### Develop Michigan

- \$100 million targeted fund
- Diffuse investor base
- Real Estate Development
   Gap Financing

#### Michigan Income & Principal-Protected Growth Fund

- \$200 million targeted fund
- Diffuse investor base
- Growth-Oriented Operating Companies

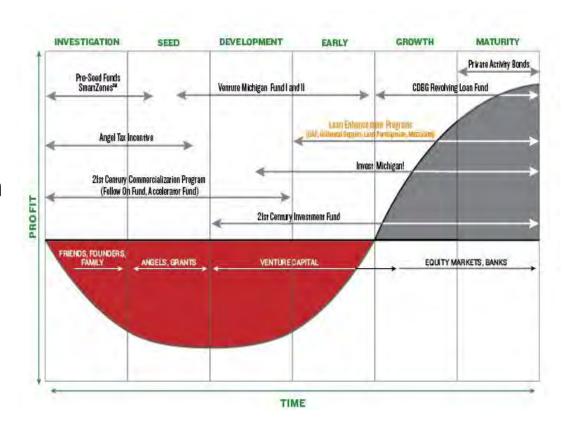




## **Loan Enhancement Programs**

## SSBCI - \$79.1 million federal award, funds:

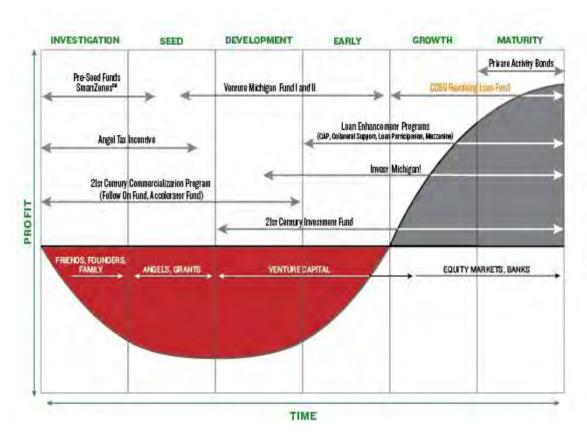
- Capital Access Program
- Collateral Support
- Loan Participation
- Mezzanine Fund





## **CDBG Revolving Loan Fund**

- \$25 million from federal CDBG program allocated to local RLF funds
- Recently implemented a regionalization strategy to promote more efficient use of funds





## **Private Activity Bonds**

- Over \$200 million federal allocation in tax exempt bonds
- Eligible projects
   include
   manufacturing,
   waste disposal, and
   non-profit projects

