March 1, 2023, 3:00 pm ET

Welcome and Introduction
Rodney Sobin, NASEO

DOE Advanced Energy Manufacturing and Recycling Grants
Amanda Mays, Manufacturing Assistance Program Manager, Office of Manufacturing and Energy Supply Chain (MESC), U.S. DOE

DOE Industrial Demonstration Programs
Christina Walrond, Stakeholder Engagement Lead, Office of Clean Energy Demonstrations (OCED), U.S. DOE

Connecticut Focus
Paul Lavoie, Chief Manufacturing Officer, State of Connecticut
Lidia Ruppert, Bureau of Energy and Technology Policy, CT Dept. of Energy and Environmental Protection

States updates and discussion

Wrap-up
March 1, 2023, 3:00 pm ET

Logistics:

- Please mute when not speaking
- This Forum is meant to be interactive – we encourage discussion. Please use “raise hand” to be recognized or use chat function.
- We will record presentations; discussion portion will not be disseminated.
Help State Energy Offices and others to identify, develop, and enhance resources to advance clean manufacturing/industry.

Enhance cooperation and coordination across technical and business assistance programs.

Support economic development and productivity, emissions and environmental, and energy reliability and resilience objectives.

Strengthen existing industries.

Advance new technologies and industries.

Inquiries: industry@naseo.org
NASEO State Industrial Working Group
https://www.naseo.org/naseo-state-industrial-working-group

- Working Group
  California
  Colorado       North Carolina
  Connecticut    Pennsylvania
  Indiana         South Carolina
  Kentucky       Tennessee
  Maine           Utah
  Michigan       Washington
  Mississippi    Wisconsin
  New York

- State Energy Offices and others

Inquiries: industry@naseo.org
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- Web resources and e-mail updates
  - Technical and business assistance programs
  - Funding and financial provisions (incl. IIJA/BIL & IRA)
  - Reports, studies, tools, organizations.

- Forums and exchange – candidate topics
  - Industrial Assessment Centers
  - IRA tax credits: 45X and 48C
  - NIST Manufacturing Extension Partnership; EPA ENERGYSTAR Industrial Program
  - Onsite Energy Technical Assistance Partnerships; Better Buildings/Better Plants
  - Renewable Thermal Collaborative (RTC) Renewable Thermal Vision; Indus. Electrification
  - DOE Industrial Decarbonization Roadmap; DOE Heat Shot
  - Defense Production Act; CHIPS and Science Act provisions
  - Plus, State Focus Features

- State cases studies – experiences, lessons

We welcome your feedback and suggestions!
Advanced Energy Manufacturing & Recycling Grant Program

Bipartisan Infrastructure Law § 40209
Overview: Office of Manufacturing and Energy Supply Chains

Mission: Strengthen and secure manufacturing and energy supply chains needed to modernize the nation’s energy infrastructure and support a clean and equitable energy transition.

- Scale-Up and Deployment of new manufacturing infrastructure
- Support Manufacturing Facility Upgrades to achieve decarbonization Goals
- Bolster small and medium manufacturing enterprises and support communities in energy transition.
- Develop domestic manufacturing clean energy workforce capabilities and resources

~ $16 Billion in programs of grants and industrial tax credits
Overview: BIL 40209

$750 Million in funding available through FY 2026

Initial funding up to $350M, awards between $5M- $100M

Benefiting small- and medium-sized manufacturing firms

- Gross annual sales of less than $100 million
- Fewer than 500 employees at the plant site of the manufacturing firm; and
- Annual energy bills that total between $100,000 – $2,500,000

Priority to firms that are minority-owned

Projects in communities that have experienced coal mine or coal-fired power plant unit closures
## What are Eligible Projects? Advanced Energy Property Projects

### Eligible Projects:
- Build new facilities
- Expand facilities; or
- Re-equip facilities

...that manufacture or recycle

### Types of Advanced Energy Property

<table>
<thead>
<tr>
<th>Type</th>
<th>Description</th>
</tr>
</thead>
<tbody>
<tr>
<td>Property used to produce energy</td>
<td>from the sun, water, wind, geothermal deposits, or other renewable resources</td>
</tr>
<tr>
<td>Fuel cells, microturbines, or energy storage systems and components</td>
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</tr>
<tr>
<td>Equipment designed to capture, transport, remove, use, or sequester carbon oxide emissions</td>
<td></td>
</tr>
<tr>
<td>Equipment designed to refine, electrolyze, or blend any fuel, chemical, or product which is renewable, or low-carbon and low-emission</td>
<td></td>
</tr>
<tr>
<td>Property designed to produce energy conservation technologies (including for residential, commercial, and industrial applications)</td>
<td></td>
</tr>
<tr>
<td>Light-, medium-, or heavy-duty electric or fuel cell vehicles, as well as technologies, components, or materials for such vehicles, and associated charging or refueling infrastructure</td>
<td></td>
</tr>
<tr>
<td>Hybrid vehicles with a gross vehicle weight rating not less than 14,000 pounds as well as technologies, components, or materials for such vehicles</td>
<td></td>
</tr>
<tr>
<td>Other advanced energy property designed to reduce greenhouse gas emissions</td>
<td></td>
</tr>
</tbody>
</table>
Where can Projects take place? Eligible Census Tracts

Projects must take place in:

a) a census tract where a coal mine closed after December 31, 1999;
b) a census tract where a coal-fired power plant was retired after December 31, 2009; or
c) a census tract adjacent to either of the above.
Anticipated Award Breakdown

**Topic 1: Build new clean energy manufacturing or recycling facilities.**

- Anticipated Federal Award Size: $10M - $100M
- Anticipated Number of Awards: 3 - 15
- Anticipated Topic Size: $150M

**Topic 2: Re-equip or expand existing facilities to manufacture or recycle clean energy property.**

- Anticipated Federal Award Size: $5M - $100M
- Anticipated Number of Awards: 3 - 20
- Anticipated Topic Size: $200M
Community Benefits Plan

Justice 40
Meet or exceed the objectives of the Justice40 initiative that 40% of benefits accrue to disadvantaged communities

Diversity, Equity, Inclusion, and Accessibility
Equitable access to wealth building opportunities (teaming, access to good jobs, business and contracting opportunities, etc.)

Good Jobs
Create good-paying jobs to attract and retain skilled workers and ensure workers have a voice on the job over decisions that affect them (wages, working conditions, safety, etc.)

Workforce and Community Agreements
Meaningful engagement with community and labor partners leading to formal agreements
Advanced Energy Manufacturing and Recycling Grant Program
https://www.energy.gov/bil/advanced-energy-manufacturing-and-recycling-grants

Additional Engagement Opportunities

Read the Funding Opportunity Announcement (FOA)

Join the Program’s Teaming Partner List

DOE is compiling a “Teaming Partner List” to facilitate forming of new project teams for Program

- Express your participating interest to other applicants
- Explore potential partnerships

Updates to the Teaming Partner List will be available on the OCED Exchange website and updated regularly

Submission instructions can be found in the Funding Opportunity Announcement
Questions?

Email: 40209program@hq.doe.gov

Thank you!
Additional MESC Programs
BIL Section 40534: State Manufacturing Leadership Program

NOI: Issued February 10, 2023
FOA: Expected Q1 2023
Program Overview

February 10, 2023 NOI Announcement: up to $50 M in anticipated funding

- Eligibility: Open to States (including but not limited to state energy or economic development offices).
- Awards of up to $2 million with a 3-year term and at least a 30% cost match
- Program will support new or expanded State Programs that exhibit leadership in accelerating deployment of smart manufacturing technologies and access to high-performance computing resources by:

  - Promoting deployment of smart manufacturing technologies to SMMs
  - Connecting SMMs with a diverse coalition of public and private technical assistance providers
  - Partnering with labor and workforce organizations to expand and diversify the smart manufacturing talent pool
  - Developing, scaling, and promoting smart manufacturing training that can foster innovation on SMM shop floors
  - Identifying and providing financial assistance to facilitate SMMs’ access to and implementation of smart manufacturing resources and technologies
  - Setting targets and goals for program participation and desired outcomes by and across the state applicant
  - Identifying specific disadvantaged communities and entities for participation in SMMs’ smart-manufacturing programs, including disadvantaged communities and displaced workers; and establish means for long-term sustainability of program resources and results

FOA Anticipated: March 2023
Anticipated Program Design

Fostering opportunities for States to support Smart Manufacturing adoption and HPC access for SMMs through existing technical assistance (TA) providers and technical programs

Existing TA Resources

Expertise available to:
- Deliver workforce training
- Provide access to technology resources
- Facilitate use of HPC technology

Example resources:
- Manufacturing USA Institutes
- NIST MEPs
- National Laboratories
- Institutes of Higher Education

State Programs

Proposed use of funds
- Create/expand TA Programs
- Identify TA Providers
- Provide financial assistance for Smart Manufacturing adoption and HPC access
- Leverage existing regional/state resources
- Recruit SMMs to participate in the program
- Assist SMMs with accessing in-state or national resources

SMMs

Receive
- Training and TA from state-run programs
- Financial assistance for technology and resource adoption / access
- Access to resources available through existing smart manufacturing resources
Additional Engagement Opportunities

State Manufacturing Leadership Program
https://www.energy.gov/mesc/manufacturing-leadership-sec-40534

Notice of Intent

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BIL Section 40521:
Industrial Assessment Centers
The IAC Program has worked with universities for more than 40 years to:

- Provide technical assistance to small- and medium-sized manufacturing firms in areas including energy efficiency, smart manufacturing, cybersecurity, and more
- Train the next generation of energy-savvy engineers

The Program supports small- and medium-sized manufacturers with:

- Gross annual sales < $100M
- < 500 employees at the plant site
- Annual energy bills > $100K but <
**IAC Program Expansion - $150M over FY ‘22-’26**

<table>
<thead>
<tr>
<th>5 Regional Centers of Excellence @ Existing IHE IACs</th>
<th>New IAC Clearinghouse of centralized training &amp; education, resources, grants, and technical assistance offerings</th>
<th>Federal 50% cost share for apprenticeship &amp; internship programs</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expand IACs to Community Colleges, Trade Schools, Union Training Programs</td>
<td>Increased coordination with USG, State, Tribal, and local entities, energy service providers and private sector</td>
<td></td>
</tr>
</tbody>
</table>

**IAC Implementation Grants - $400M over FY’22-’26**

Grants of ≤ $300K each to small and medium-sized manufacturers (SMMs) to implement recommendations made in IAC assessments or assessments deemed equivalent

PROCUREMENT SENSITIVE – DOE INTERNAL DOCUMENT
Upcoming Transformative Demonstration and Deployment Opportunities for U.S. Industry

U.S. Department of Energy

Notice of Intent No.: DE-FOA-0002935
Disclaimer

Since we are in the active funding process, for purposes of fairness we do have some legal restrictions right now:

- **DOE can only communicate public and non-privileged information during this event.**

- **DOE cannot discuss the details of active or planned financial assistance matters [e.g., Requests for Information (RFI), Notices of Intent (NOI), Funding Opportunity Announcements (FOA)] or entertain requests for a specific outcome or benefit related to a financial assistance activity.**

- **Please do not submit information to DOE that is confidential and exempt by law from public disclosure except where required or requested in connection with a formal DOE process. Outside of a formal DOE process, any information submitted to DOE, including business confidential information, is subject to public disclosure without redaction in accordance with applicable law and regulation and, by its submission, is deemed to constitute consent to DOE’s public disclosure of such information.**
OCED’s Mission

Deliver clean energy technology demonstration projects at scale in partnership with the private sector to accelerate deployment, market adoption, and the equitable transition to a decarbonized energy system.

OCED’s Scope

OCED is a multi-technology office tapped by the Bipartisan Infrastructure Law and the Inflation Reduction Act for $25+ billion and is collaborating closely with experts across the Department.

OCED’s Portfolio

- **Regional Clean Hydrogen Hubs** ($7 billion)
- **Carbon Management** ($7 billion)
- **Industrial Demonstrations** ($6.3 billion)
- **Advanced Reactor Demonstrations** ($2.5 billion)
- **Long-Duration Energy Storage Demonstrations** ($505 million)
- **Energy Improvements in Rural or Remote Areas** ($1 billion)
- **Clean Energy Demonstrations on Mine Land** ($500 million)
OCED’s Mandate

**CENTER OF EXCELLENCE**
Serve as primary DOE office to deliver full scale clean energy demonstration projects and project management oversight excellence

**CLEAN ENERGY + EQUITABLE**
Help enable 100% clean electricity by 2035 and net zero emissions by 2050 through an equitable energy transition

**FOLLOW ON INVESTMENT**
Unlock trillion-dollar clean energy follow on investment from the private sector and other sources of capital

**DE-RISK TECHNOLOGY & OTHER PROJECT RISKS**
Maintain risk-based, balanced, and defensible portfolio of investments

**ENGAGEMENT + OUTREACH**
Leverage private sector and broader energy ecosystem to inform OCED and DOE technology commercialization efforts
OCED’s Role within the U.S. Department of Energy

- **Technology Readiness Level (TRL)**
  - Basic & applied research & experiments [TRL 1-3]
  - Development & lab-scale prototyping [TRL 4-5]
  - Pilot, sub & full-scale demonstration [TRL 6-7]
  - Commercial-scale demonstration [TRL 8]
  - At-scale long term commercial operations [TRL 9]

- **RDD&D Steward**
  - Office of Technology Transitions (OTT)

- **DOE Office Funding Map**
  - Science
  - SBIR/STTR
  - ARPA-E
  - Applied Offices
  - Loan Programs Office

- **Risk Profiles**
  - Technical Risk
  - Project Risk
  - Market Risk

- **Technology Commercialization**
OCED will evaluate projects across the following areas throughout their lifecycles:

Engineering, Procurement, & Construction

Business Development & Management

Community Benefits Plan

Permitting & Safety

Technical Data & Analysis

Independent project review teams will conduct regular project evaluations in accordance with the office’s center of excellence for demonstration project management oversight.
Industrial Demonstrations Program
Program Purpose

Up to $6.3 billion

• to demonstrate transformational technologies necessary to decarbonize energy-intensive industries

• to drive a U.S. competitive edge in low- and net-zero carbon manufacturing

• to help build a market for green products through high-impact, replicable solutions
**Roadmap for Industrial Decarbonization***

The U.S. industrial sector accounts for nearly one third of the nation’s carbon emissions.

It is considered a “difficult-to-decarbonize” sector:

- the diversity of energy inputs
- a wide array of industrial processes and operations
- emissions are from fuel for heat/power (64%) and feedstock/processes (32%)

(EIA 2018)

**NECESSARY DECARBONIZATION PATHWAYS**

<table>
<thead>
<tr>
<th>Energy Efficiency</th>
<th>Industrial Electrification</th>
<th>Low Carbon Fuels, Feedstocks, and Energy Sources</th>
<th>Carbon Capture, Utilization and Storage (CCUS)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Provides near-term decarbonization opportunities without major changes to industrial processes.</td>
<td>&gt;50% of manufacturing process energy is used for thermal processing, and &lt;5% of these operations are electrified.</td>
<td>Low or no carbon energy sources, from green hydrogen to synthetic fuels, enable broader decarbonization.</td>
<td>Mitigates emissions that are difficult to abate through other strategies.</td>
</tr>
</tbody>
</table>

Eligible Facilities and Subsectors of Focus

Domestic, non-Federal, nonpower industrial or manufacturing facilities engaged in energy-intensive industrial processes, including*:

- iron, steel, and steel mill products
- aluminum
- cement and concrete
- glass
- pulp and paper
- industrial ceramics
- chemicals
- other energy intensive industrial sectors

DOE is also interested in crosscutting opportunities that may address multiple facilities or sectors.

*Section 50161(g)(3) of the Inflation Reduction Act.
Program Priorities

**Decarbonization**
- Direct facility- and product-level GHG emissions reductions
- Industry-wide potential for GHG emissions reduction

**Financial and market viability**, with priority for partnerships with green product purchasers

**Replicability** and potential for adoption by other facilities

**Benefit creation for the greatest number of people** in nearby communities, such as:
- Creation and retention of quality jobs
- Diversity, equity, inclusion, and accessibility
- Benefits flowing to disadvantaged communities
- Reduction in air quality impacts

**Community Uptake**
<table>
<thead>
<tr>
<th>Anticipated Program Scope</th>
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<tbody>
<tr>
<td><strong>Bipartisan Infrastructure Law</strong></td>
</tr>
<tr>
<td>up to $500M</td>
</tr>
<tr>
<td>~$10M – $250M / project (Fed. share) with at least 50% non-Federal cost share</td>
</tr>
<tr>
<td>~2 – 10 projects</td>
</tr>
<tr>
<td>Testing and validation for emissions-reducing technologies</td>
</tr>
<tr>
<td>Facility projects/retrofits (greenfield or brownfield)</td>
</tr>
<tr>
<td>No funding deadline by statute.</td>
</tr>
</tbody>
</table>

| **Inflation Reduction Act** |
| up to $5.812B |
| ~$35M – $500M / project (Fed. share) with at least 50% non-Federal cost share |
| ~35 – 75 projects |
| Single production line and unit process retrofits |
| Multi-facility retrofits and/or brownfield development using a common technology base or approach |
| Multi-facility retrofits and/or brownfield development utilizing common infrastructure (e.g., electrical or thermal inputs, storage and similar) |
| Projects must have passed critical risk milestones by Sept. 30, 2026. Full FOA will include additional detail. |
Specific dates to be included in the Funding Opportunity Announcement. All dates approximate and subject to change.

*Applicants must submit an eligible concept paper to be eligible to submit a full application, which will be requested following the concept paper notifications.

**An encourage/discourage notification does not preclude any entity that submitted a concept paper from submitting a full application.
Community Benefits Plan
Energy and Environmental Justice in OCED

**OCED seeks to become a center of excellence in advancing energy and environmental justice in large-scale demonstration projects within the federal government to support an equitable energy transition**

- All OCED-funded projects incorporate requirements for Community and Labor engagement; and Quality Jobs and Workforce Development; Diversity, Equity, Inclusion, and Accessibility; and the Energy and Environmental Justice and Justice40 Initiative.
- OCED collaborates with offices across DOE to support and implement the Justice40 Initiative.
- All OCED programs are covered under the Justice40 Initiative.
DOE will require a Community Benefits Plan for all applicants that will guide meaningful engagement throughout the project lifecycle.

- The Community Benefits Plan (CBP) includes 4 standard topics:
  - Community and labor engagement;
  - Workforce development and quality jobs;
  - Diversity, equity, inclusion, and accessibility; and,
  - The Justice40 initiative.

Section 50161 of the IRA* supports this goal by giving priority to projects that support benefit creation for the greatest number of people in nearby communities:

- The CBP will be implemented and updated during each project phase and will be included in go / no-go decision criteria.
- Guidance documents to support applicants in developing their plans will be provided with the FOA.

*Section 50161(d)(2) of the Inflation Reduction Act.
Context, Considerations, and Next Steps
## Opportunity Context for this Notice of Intent

**Relevant Funding Across the Department**

*italics denote currently closed; visit the links for more on future opportunities*

### Research
- **FY22 Multi-topic FOA: Next Generation Materials & Manufacturing Technologies**
  - AMMTO
  - Concept Papers: 2/3/23
- **Small Business Innovation Research**
  - IEDO + AMMTO
- **Industrial Efficiency and Decarbonization FOA**
  - IEDO

### Development
- **Carbon Capture Demonstration FEED Studies**
  - OCED & the Office of Fossil Energy and Carbon Management
- **Hydrogen Hubs**
  - OCED & the Hydrogen & Fuel Cell Technologies Office

### Demonstration

- **Industrial Assessment Centers Program - Centers Of Excellence FOA**
  - MESC
  - Applications: 2/17/2023

### Deployment
- **Advanced Clean Energy Manufacturing and Recycling Grant Program NOI**
  - MESC
  - FOA forthcoming
- **Onsite Energy Technical Assistance Partnerships NOI**
  - IEDO
  - FOA forthcoming

To learn more about related funding opportunities at the Department, regularly check out:
- [The Clean Energy Infrastructure programs page](#)
- [The Energy Efficiency and Renewable Energy (EERE) Funding Opportunities page](#)
OCED Resources

OCED Website and Newsletter: https://www.energy.gov/oced/office-clean-energy-demonstrations

OCED Exchange (e.g., RFIs, NOIs, FOAs): https://oced-exchange.energy.gov/Default.aspx

Sign Up for our Newsletter and Breaking News
Subscribe and stay up-to-date on all upcoming funding opportunities, news announcements, upcoming events, and more.

OCED Funding Opportunity Exchange

New Log-in Process!
To make the sign-in process more secure, the eXCHANGE system has been updated to use Multi-Factor. Read the OCED eXCHANGE Login Guide for more information.

OCED FUNDING OPPORTUNITY ANNOUNCEMENTS

<table>
<thead>
<tr>
<th>FOA Number</th>
<th>FOA Title</th>
<th>Announcement Type</th>
<th>Program</th>
</tr>
</thead>
</table>
Thank you!

For more information, please visit: energy.gov/OCED

Email: OCED_Industrial@hq.doe.gov
THE STATE OF MANUFACTURING

Paul S. Lavoie
Chief Manufacturing Officer
State of Connecticut

Lidia Ruppert
Research Analyst
Department of Energy and Environmental Protection
A STATE OF EXCELLENCE IN MANUFACTURING

#1
Metro for airplane engine & parts mfg.

Source date: October 1, 2020

#3
In defense spending per capita basis in the U.S.

Department of Defense, ODLCC Report, 2021
A STATE OF EXCELLENCE IN MANUFACTURING

#3 in U.S. for most concentrated manufacturing area

#4 in U.S. for productivity of employees

#4 in U.S. for most innovative economy

Bureau of Labor Statistics, County Business Patterns, 2018

U.S. Bureau of Economic Analysis, 2019; U.S. Census Bureau, 2019; AdvanceCT calculations

Bloomberg, 2020
LONG HISTORY OF INNOVATION

✓ Early leaders in precision manufacturing; pioneers in highly complex products
✓ Home to global manufacturing leaders *and* a robust supply chain
✓ Multiple generations of highly skilled manufacturers
A TOP EMPLOYMENT SECTOR IN CONNECTICUT

4,300+
advanced manufacturers

161,000+
manufacturing employees

40% work for the top 25 companies

60% work for companies averaging less than 25 employees
THE MANUFACTURING MULTIPLIER EFFECT

Manufacturing stimulates more economic activity than any other sector.

Every 1 manufacturing job...

- creates 3.4 jobs in other sectors

Every $1 spent in manufacturing...

- generates $2.79 of economic activity.

Source: U.S. Bureau of Economic Analysis, 2019; U.S. Census bureau; Organization for Economic Cooperation and Development, 2019; AdvanceCT calculations, 2020
THE CONNECTICUT APPROACH

- Chief Manufacturing Officer
- Drive collaboration across the ecosystem
- Manufacturing Strategic Plan
- Manufacturing Innovation Fund
- Clean Energy Strategies
  - Clean Economy Council (EO 21-3) (DECD/DEEP)
  - Offshore Wind
  - Hydropower
  - Nuclear
  - Sustainable Aviation Fuel/Hydrogen
FUNDING FOR MANUFACTURING TECHNOLOGY

Grant programs designed to help Connecticut manufacturers acquire the skills, tools & resources needed to keep pace with today’s rapidly evolving manufacturing ecosystem.

SIRI & Cyber Assistance Program
$10,000
Smart Industry Readiness Index and/or Cybersecurity Assessments

IoT Integration Voucher Program
$20,000
Implementation of IoT solutions on your manufacturing floor

Manufacturing Voucher Program (MVP)
$100,000
New equipment, business development or project to improve productivity and competitiveness
Grant programs designed to help Connecticut manufacturers acquire the skills, tools & resources needed to keep pace with today’s rapidly evolving manufacturing ecosystem.

**Apprenticeship Funding Program**

$15,000

Wage subsidy for registered manufacturing apprentices

**Incumbent Worker Training**

$50,000

Upskill training of your employees

**Engineering Internship Program**

Up to $3500

Cohort-based program for interns
STRATEGIC INITIATIVES FOR CT MANUFACTURING

- Build a robust workforce
  - Attract workers
- Drive down costs
  - High-cost state
- Grow the industry
  - Renewable energy
- Innovation
FUTURE OPPORTUNITIES

✓ Infrastructure Investment and Jobs Act (Bipartisan Infrastructure Bill)

✓ Inflation Reduction Act

✓ DEEP’s goals and strategy:
  ✓ Maximize federal funding coming to CT
  ✓ Secure a cleaner, more sustainable, and resilient energy future
  ✓ Reduce energy and environmental inequality
  ✓ Create good-paying clean energy jobs
  ✓ Help to on-shore clean energy industries
FUTURE OPPORTUNITIES

✓ DEEP’s strategy:

✓ Prioritize the main components of resident’s energy wallets
✓ Prioritize the largest GHG-emitting sectors of CT’s economy
✓ Leverage existing programs when applicable
✓ Work collaboratively with other state agencies and stakeholders, as well as other states
✓ Disseminate FOA information
✓ Provide support to entities that wish to apply
THANK YOU!

Paul S. Lavoie  
Chief Manufacturing Officer  
State of Connecticut

Lidia Ruppert  
Research Analyst  
Department of Energy and Environmental Protection